

14 February 1972

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MEMORANDUM FOR : listorical Officer, Office

of Medical Services

FROM : Support Services Historical Officer (SSHO)

SUBJECT: The CIA Clinical Program, 1942-65

- l. Returned herewith is the copy of the subject paper which has been edited by the CIA Historical Staff. Even if the paper is revised on the basis of the suggestions which we have made and all of our questions answered, this will be a weak contribution to the Support Services Historical Series. The most obvious fault of the paper, of course, is its piece-by-piece chronological approach to the development of the Clinical Program. The author seems to have used a series of weekly or monthly activity reports in preparing the history and this has, in turn, made the story exceedingly jumpy and incomplete. For this reason, I have suggested another outline which might be followed when revising the paper (see Attachment).
- 2. Whatever form the revision takes, it will require the addition of an appendix listing the sources. The photos will also need to be pulled together in an Appendix and each of the photos captioned. (See further note preceding 1st page of photos.)

3. If you will resubmit the paper after it has been revised, we will have another go at it. If there are questions, please call me.

Att - "Suggested Outline"

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SUGGESTED OUTLINE -- CIA CLINICAL PROGRAM

- Genesis and Inheritance, 1942-47 I.
 - A. Genesis, 1942-45
 - B. Inheritance, 1945-47
- Struggle for Professional Competence II.
 - A. Personnel
 - (Discussion would focus on 1. M. D.'s
 - numbers, specialties, experience, 2. Technicians
 - training, rotation, and tenure.) 3. Nurses
 - Consultants
 - B. Organization and Reorganization
 - C. Equipment and Technology

(Items B and C would make comparison to other government agencies, including services, and to industrial programs.)

- Patients and Practices III.
 - A. E.O.D.'s
 - (Discussion of numbers JOTs 1.
 - examined, types of exams, 2. Professional location of facilities.)
 - Clerical 3.
 - WAE and other 4.
 - B. Services to Employees
 - - CONUS a. Heqdquarters
 - b. Other
 - (Same as above) Overseas
 - a. Staff
 - b. Contract
 - c. Other
 - C. Dependents
 - 1. Headquarters

(Same as above)

(Same as above)

- Overseas 2.
- Unique Aspects of Agency Clinical Program IV.

(Overt vs covert programs, support to operations, clearances and medical societies, retention of personnel.)

V. Conclusions

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3 February 1972

Jack:

PH - 13

This needs a lot of work. Actually it should be rewritten with a different organizational pattern. Much of it now appears to be a bunch of odds and ends pulled chronologically from weekly activity reports. I've done what I could to give it some coherence, but it's still no silk purse. Maybe the expedient thing to do, however, is let the organization stand and ask the writer to answer our questions and clean the thing up as best he can.

One of the non-organizational problems is the random use of terminology for the major medical unit; on that I've attached a note to the first page. The paper had no sub-heads, and I've put a few in. I've also taken a batch of idiot-aids out of the text and made an Appendix of them. Otherwise the editing has been an exercise in trying to determine what the writer meant to say when he said what he said.

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